

Agenda

Corporate overview and 2021 Financials

What's ongoing?

• 2024 «Connect 4 Agile Growth» Strategic Roadmap

Corporate overview & 2021 Financials

CIRCLE Group is an international player specialised in providing **innovative technological solutions for automation and digitalisation of the entire supply chain, with distinctive vertical skills in the port and intermodal logistics sectors**. Through a vertically integrated business model, the Group completes its offering with services supporting its clients in gathering European funding and achieving a strategic positioning at European level.

Since October 2018

Listed on Euronext Growth Milan

Main products

Milos®: innovative software focused on intermodal logistic operations dedicated to inland & port terminals, MTOs & maritime agencies

Sinfomar: extended Port Community System connecting all players & processes involved in port

MasterSped®: evolutive platform for customs operators

Federative Services, TAP & GSCV solutions

More than 30%

of revenues (Circle) realised outside Italy; focus on South Europe, Mediterranean area, Black Sea and Middle East

EU Affairs Consultancy

EU Funding Accelerator: developing successful applications for funding

Strategic Communication and Advocacy: Visual and Brand Identity, Web Design, Social Media Management, Events, PR/Press, Roadshows

International Consultancy: policy making and strategic technical orientations in the field of port, maritime, transport

88

direct employees and a network of professionals

4 successful M&A since end of 2017

51% of Info.Era, specialised in software development with a deep experience in port sector with Sinfomar®

100% of Progetto Adele, specialised in the development of vertical software systems for the Supply Chain

51% of Log@Sea, company network specialised in logistic nodes automation using OCR and IOT technologies

51% of MagellanCircle, advocacy services towards the European

Revenues € 9.3 mln (+25% vs 2021)

Ebitda € 1.4 m

Ebitda margin 15%

Circle Net Profit € 0.5 m

NFP € 1 mln (2,5 cash adj)

Year 2021

Offices

- ITALY
 Milan, Genoa, Trieste
- BELGIUM Bruxelles
- PORTUGALOporto
- TURKEY Istanbul, Ankara, Mersin



Business Units, targets and products

Innovative and Smart Supply Chain

Global Supply Chain Visibility

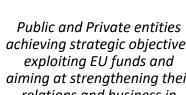
European Affairs Consultancy

















Freight Forwarders

Customs Operators



Inland & Port Terminal Operators



Federative & Customs Services



Technologies (laaS & PPU)





EU Funding Accelerator

Strategic Communication and Advocacy

International Consultancy



Port Authorities &

Communities,

Shipping Agencies





Node & Gate

Automation

Multimodal Transport Operators & Rail Companies

KPI & Dashboard



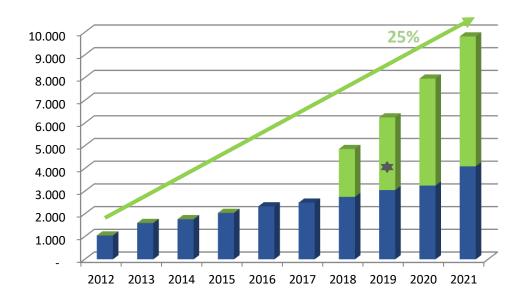






Financials

2012-2021 Group revenues



	2021	vs 2020
Group Revenues	€ 9.3 mln	+25%

Green numbers are related to Systematic M&A; Info.era (acquisition 01.01.2018), Progetto Adele (acquisition 01.08.2019), Log@Sea (51% defined July 2020), MagellanCircle (51% 31.05.22)



Circle Group Financial Statement 2021

	31/12/2021	31/12/2020
Revenues	€ 9.3 mln (+25%)	€ 7.5 mln
EBITDA	€ 1.4 mln (+106%)	€ 0.6 mln
EBIT	€ 0.5 mln (+1260%)	€ 0.06
Net profit	€ 0.5 mln (+1966%)	€ 0.03 mln
NFP	€ 1 mln	€ 0.61 mln
NFP adjusted	€ 2.5 mln	

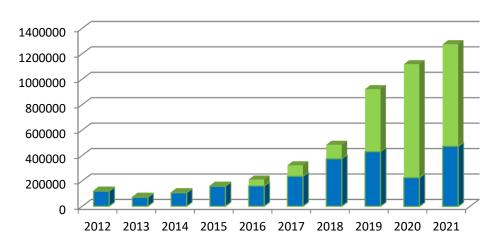
Group Backlog: € 12.1 mln

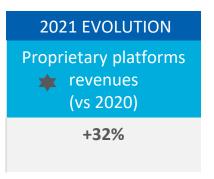


Products

Product revenues evolution

Proprietary platforms revenues





★ Milos, MasterSped, MasterTrade

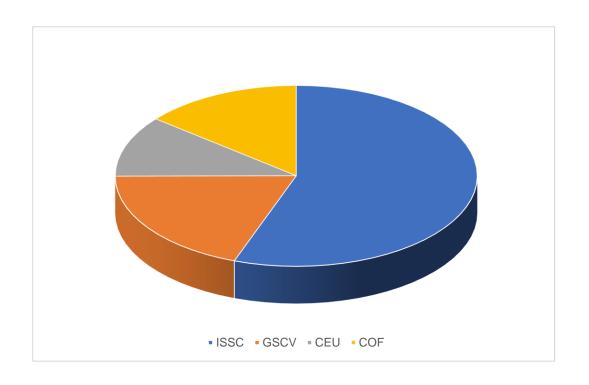
SAAS and PPU model for proprietary
products revenues

	2021 vs 2020
Proprietary Platforms Revenues	MILOS +101%



Business Units

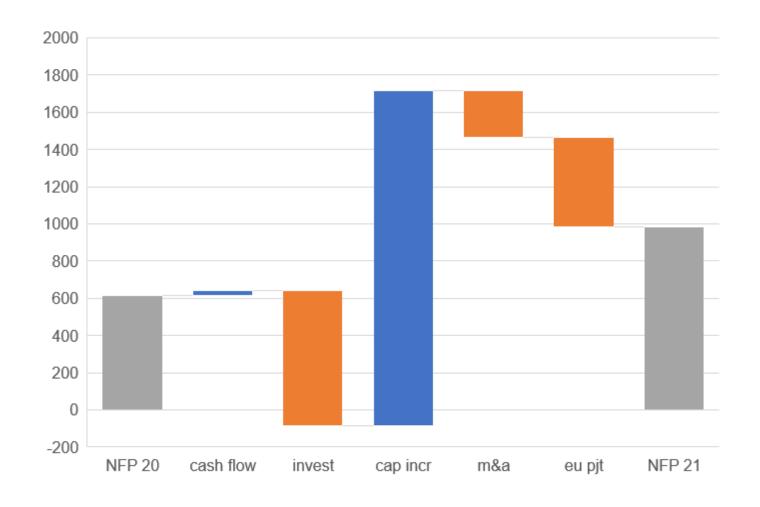
Revenues split



	31/12/2021
ISSC	€ 5.1 mln
GSCV	€ 1.8 mln
CEU	€ 1,1 mln
EU PJt (COF)	€ 1.3 mln



NFP – financial flows



)))))) Circle Group Financial Highlights Q1 2022

Growth of business also thanks to Next Gen EU opportunities

	31/03/2022	31/03/2021
Revenues Group	€ 2.5 mln (+26%)	€ 1.9 mln
Revenues Circle S.p.A.	€ 0.8 mln (+23%)	€ 0.7 mln
Proprietary software products	+32%	
Milos® Federative services	+126%	



What's ongoing?

Digital transformation of the Supply Chain

STRATEGY	DIGITAL SUPPLY CHAIN STRATEGY	visioning and strategy developmenteconomic model
DSC STRA	SUPPLY CHAIN OPERATING & GOVERNANCE MODEL	 it alligns with digitalisation of other processes (multi-channel marketing strategy)
EXECUTION	INTEGRATED EXECUTION PLANNING: PROCUREMENT, MANUFACTURING LOGISTICS	 globalisation of P&L centers, financial governance shared services, outsourcing of supply chain
IGITAL SUPPLY CHAIN EXE	INTEGRATED SUPPLY CHAIN PERFORMANCE MANAGEMENT	 core process digitalisation open innovation and collaboration with ecosystem visibility across Supply Chain
	SUPPLY CHAIN TECHNOLOGIES ARCHITETTURE & INFRASTRUCTURE	 analytical-driven performance management (monitoring, forecasting) technologies infrastructures (IoT and AI devices)



Tech evolutions

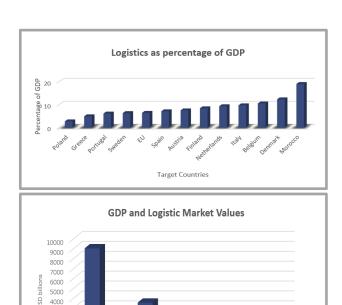
Potential per technology





Market size

Potential market size: segments & geography



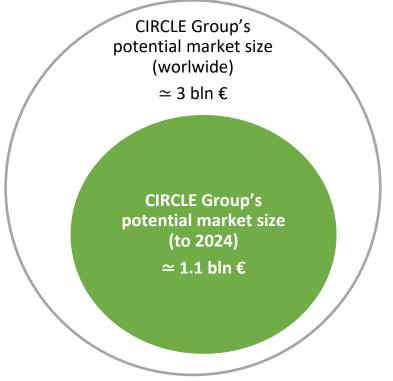
MENA

Target Areas

■ GDP ■ Logistics Market Value

Center&East EU

3000 2000



2022-24 Development plan

PRODUCT EVOLUTION

 Milos® (Global Supply Chain Visibility) for Manufacturing 4.0 & Customs 2025 & Multimodal optimized supply chain with Optimisation & AI & Blockchain

NEXT GENERATION EU

- 2025 EU investments
- GREEN DEAL roadmap
- DIGITAL & GREEN VIRTUOUS LOOP

GEOGRAPHICAL EXPANSION

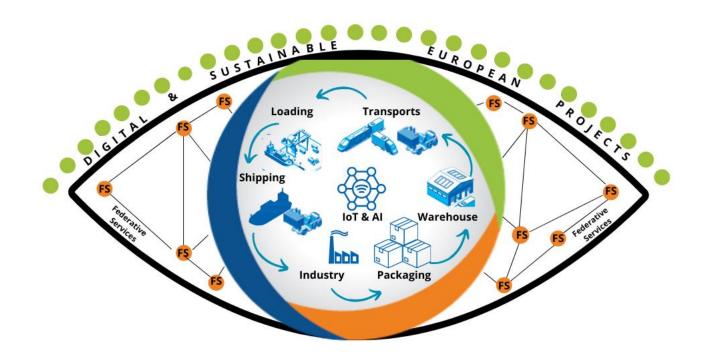
- Med identified countries
- Central Europe
- Middle East area
- Baltic Region

SYSTEMATIC M&A & STRATEGIC ALLIANCES

in complementary services and technologies and geographical focus markets

Connect 4 Agile Growth

Concept & mega trends

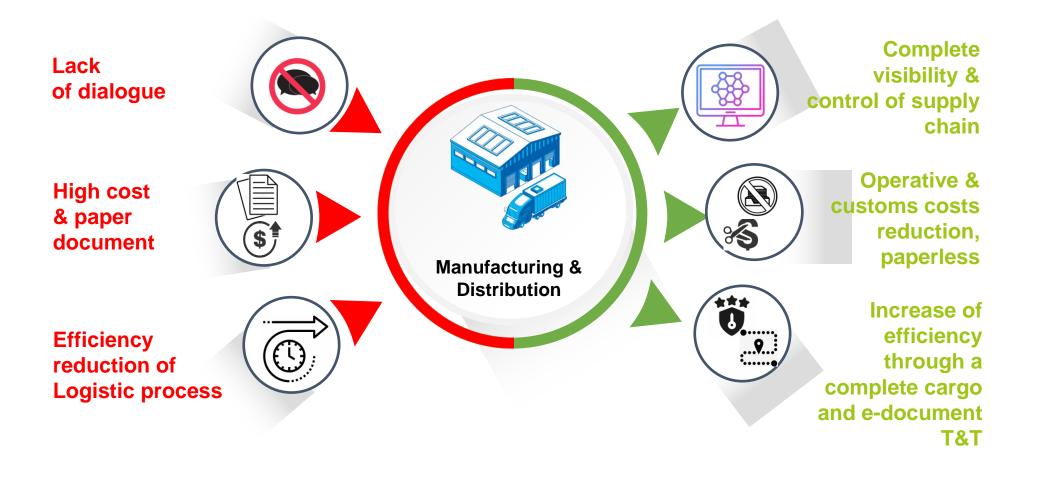


Milos® GSCV



Milos® GSCV

Global Supply Chain Visibility: needs & benefits





Milos® GSCV

Global Supply Chain Visibility suite components



Shipping Line Shipping Agency



Carrier



ACTORS



Multimodal **Transport Operator**



Freight Forwarders (Air - Road - Sea)



Customs Agency

COMPONENTS

Booking info data

Track and Trace TFP

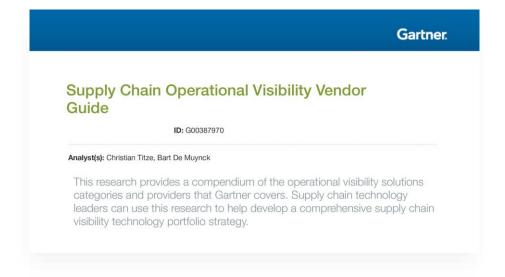
ERP KPI Dashboard IoT devices Blockchain

International Fast & Secure **Trade Lane**

Customs Innovative Procedures

Milos® in Gartner Vendor Guide

Gartner's research analyses the contemporary logistics market and predicts that by 2024 at least 75% of the top 50 global companies will implement their activities in this industry. Milos[®] is therefore recognised as a highly innovative and strategic product for companies in the sector at a global level.





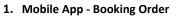


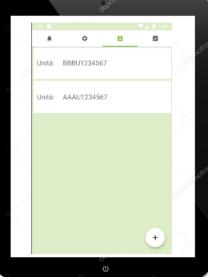
Milos® TAP

«Truck Appointment» platform

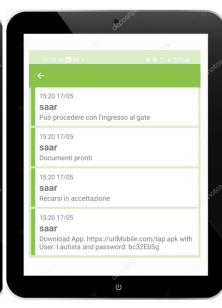
- The Pre-Announcement (PA) module allows trucking companies to make a delivery and/or collection reservation at the Terminal, providing information relating to ITUs and goods and uploading the mandatory documentation to receive authorization from the terminal itself
- Once the booking has been authorized by the terminal, the hauliers can proceed with assigning the reservations to the drivers and entering all the information relating to the transport instructions, pick-up and delivery location, license plate, driver ID, etc.
- The Mobile APP allows drivers to receive booking reservations and associated information and documents on their mobile phone.







2. Mobile App – ITUs



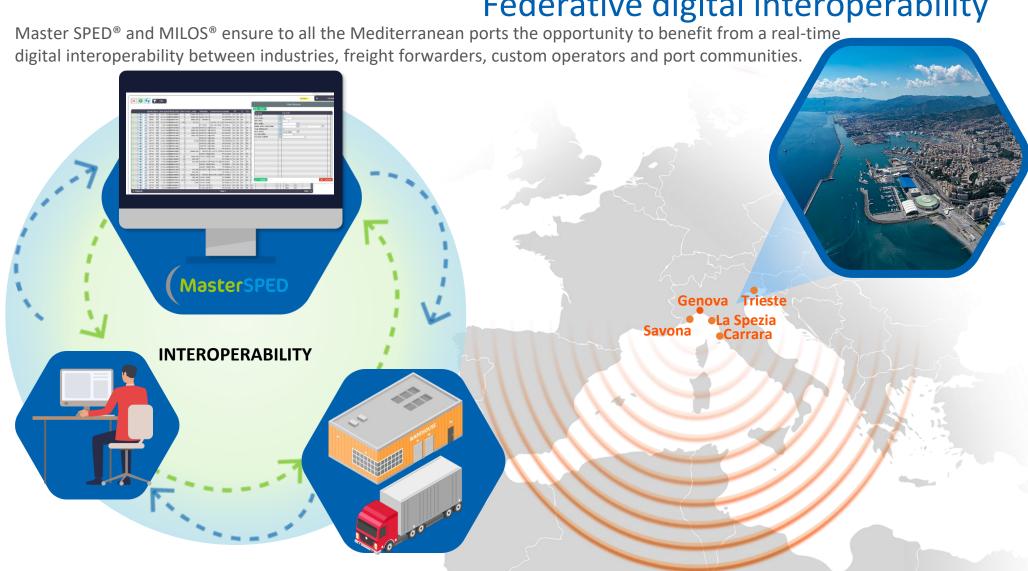
3. Mobile App - Notifications



4 different shipowners and 3 different Countries



Federative digital interoperability



Federative digital interoperability Green dashboard with emissions reduction

In Med ports until Central Europe nodes and industries, the interoperability between multimodal operators, inland terminals and ports is guaranteed by Milos[®] Federative services.





Full integration of the supply chain

Challenge: Growing volumes of traffic by plane, require increasingly lean and fast customs procedures to speed up and reduce waiting times.

Solution: "Air Fast Corridor", to apply the Customs Corridor model already used in the maritime sector.

Development of digital integration among actors of the chain, such as Customs Agency, Airport Handlers, Carriers and Airlines Companies.

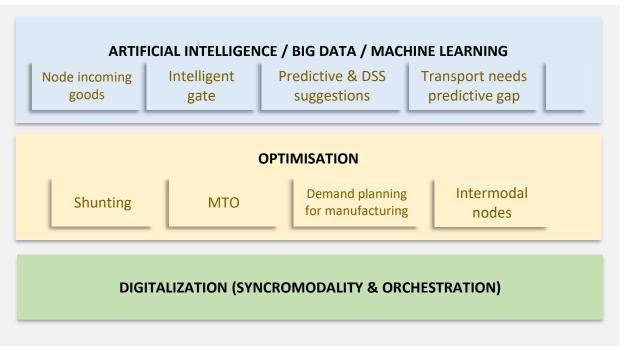
Benefits:

- ✓ greater security, thanks to the combination of documentary checks and physical monitoring of the flow of goods
- ✓ reduction of dwell times by cargo in the airport warehouses, with consequent cost savings
- **digitalization** of the process (internet of logistics)
- √ reduction of travel times
- √ decongestion of airport areas



())))))))))))))Optimisation & Artificial Intelligence

Rail & Multimodal Last Mile

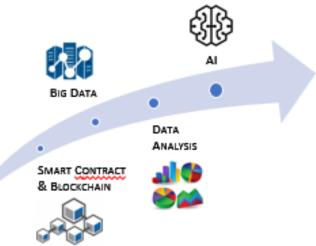




Optimisation

Rail Shunting Operations

SUPPLY CHAIN 4.0 OPTIMIZATION









La Spezia

Rail Shunting Operations

for the rail freight transfer within the port area

Scheduling

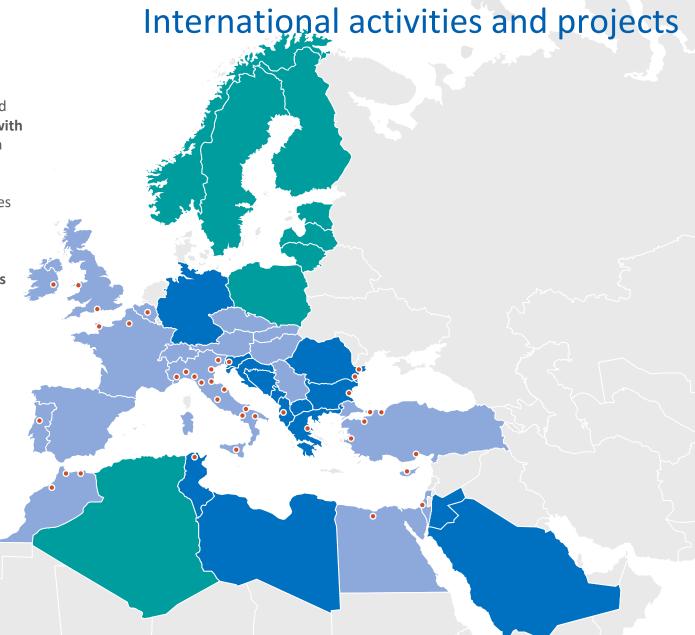
Respecting the operational constraints and the needs of the involved stakeholders

Re-scheduling

In case of delays, cancellations or extraordinary trains

2024 «CONNECT 4 AGILE GROWTH» ROADMAP

- Achievement of a presence in some identified foreign markets (first of all Portugal/Spain with Oporto Office): Morocco, Turkey, Egypt with exploitation & dissemination of IFSTL
- Strenghten the alliance in the target countries of insider and consultant / companies supporting the local penetration process
- Focus on specific foreign targets for products (ex. Central Europe for inland TOS and MTO)
- Accurate knowledge of local market environment – activation of local networks (e.g. British Port Association for UK)
 - Ongoing projects (2022)
 - Ongoing preliminary project proposals and business development activities (end 2022-23)
 - Target Countries for future developments (2024-24)
 - Clients/Projects



Success stories

A selection of the most recent EU projects

































More than 13 millions euro of EU funded projects managed in the last 10 years

(1) (1) Circle Connecting EU and Magellan Circle

Last 14 months achievements > € 3.4 mln

Contract for EU Commission
in Portugal
Total* value: 1.8 million €

the contract is renewable 3 times to a maximum of 48 months

IFSTL between Ireland,

Value: 200.000 €

France and the UK

PIONEERS

international consortium

Value: 818.000 €

Contract with RINA on eFTI Value: 210.000 €

WASTE2BIOCOMP

Value: 360.000 €

SEANERGY

Value: 360.000 €

Setting up the new LEADER middle player in EU consultancy

())))))) European Affairs Consultancy evolution 2024



EUROPEAN AFFAIRS CONSULTANCY

TRANSPORT

ENVIRONMENT

DISSEMINATION

Knowledge

EU PROJECTS ACCELERATOR STRATEGIC COMMUNICATION AND ADVOCAY

INTERNATIONAL CONSULTANCY

Services

EU COFUNDED PROJECTS (AS BENEFICIARY)

CONSULTING

POLICY & REGULATIONS

- Green Deal
- Smart & Sustainable Mobility Strategy
- EU FUEL Maritime and AFID
- eFTI and EMSWe

EU FUNDING PROGRAMMES

- Horizon Europe
- CEF 2
- Life
- Innovation Fund
- Interreg
- Digital Europe
-

MACRO TRENDS

- Artificial Intelligence
- HPC
- Federated Systems
- Hydrogen

Consultancy evolution drivers

NEW AREAS: TEXTILE; CONSTRUCTION, BAUHAUS



2024 Strategic Roadmap

«Connect 4 Agile Growth»

- 90 people (+ 14 people vs. 31/12/2020)
- New key EU Corporate Affairs team
- New key professionals have joined CIRCLE GROUP



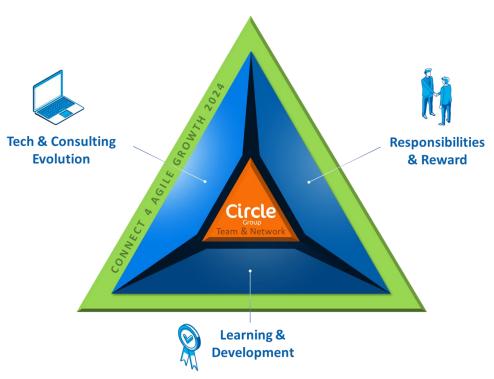
Terminal Consultant

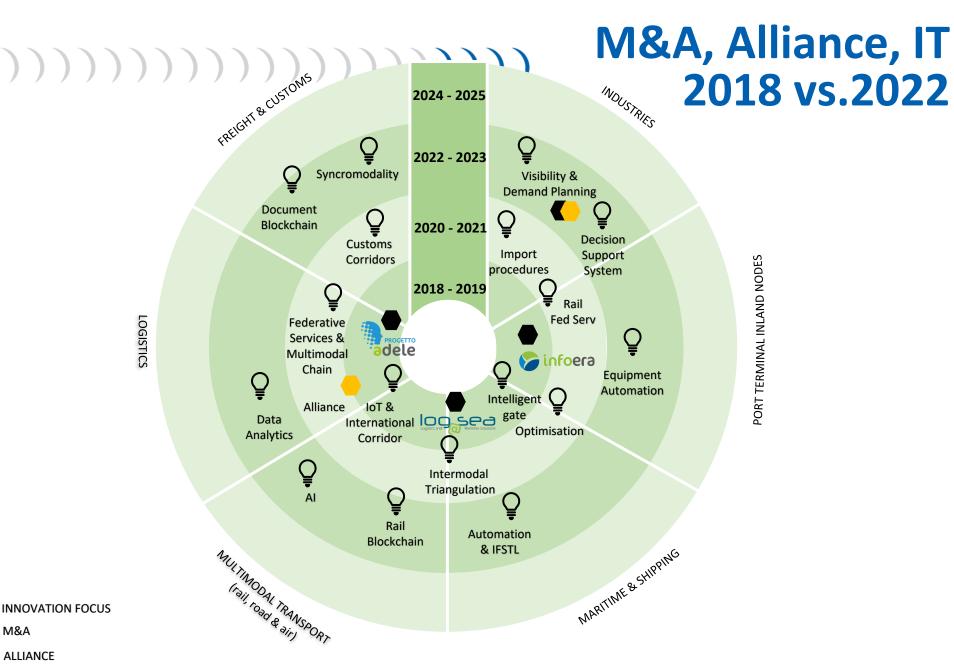


Debora Montecucco, Finance & Control



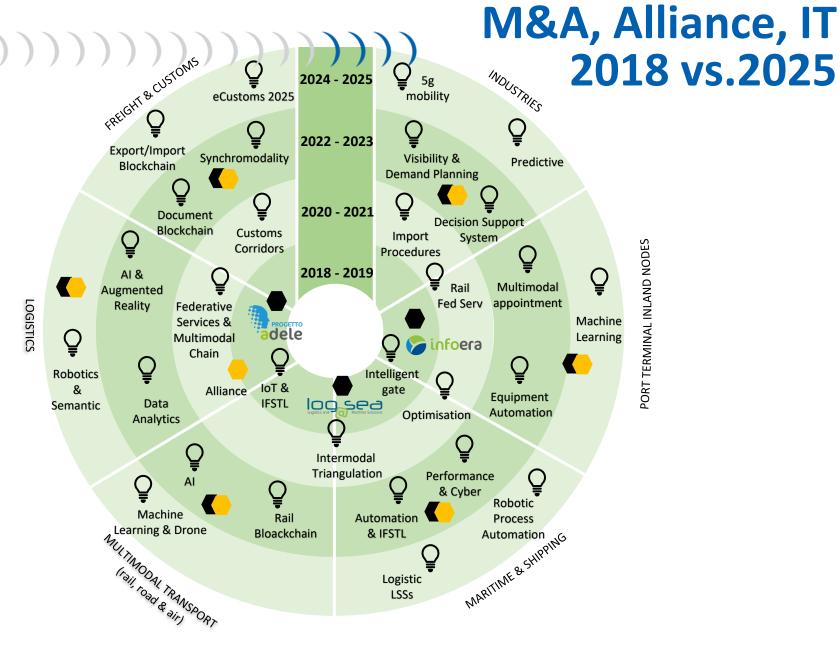
Global Supply Chain Visibility Manager





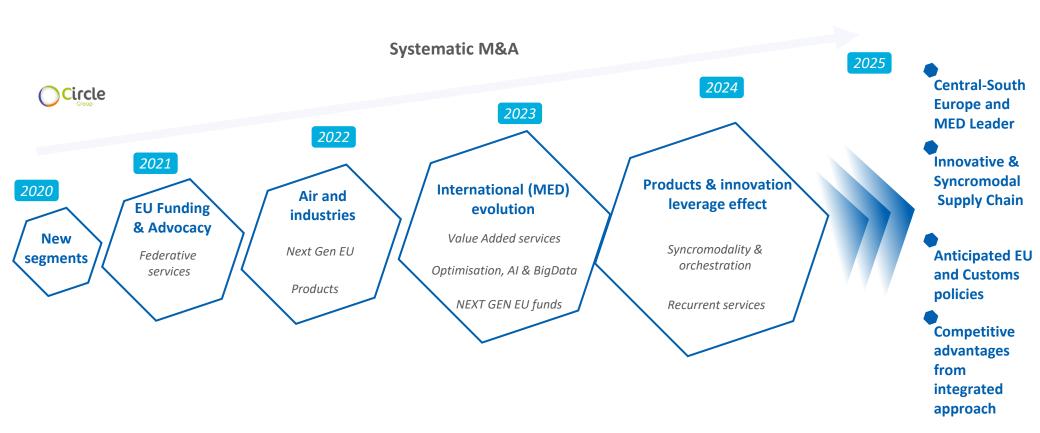
M&A

ALLIANCE



M&A
ALLIANCE
FUTURE OPERATIONS

INNOVATION FOCUS



CONNECT 4 AGILE GROWTH

I SIM NTEGRÆ



Upside from IPO	Target Prices	Upside Opportunity
+81%^	5,2 / 5,23	From +32% to +34%



- «Free allocation of shares» 1 free stock each 10 May 20th, 2019
- Buy back 17.160 shares (now 13.200 vs 7.920)
- Circle is an Innovative SME
- Average monthly volume (from IPO) around € 520.000
- ^ stock price at end April 2022



Circle vs FTSE Italia





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ARABIAN REGION

MAGHREB REGION